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IRAQ

IRAQ ADMINISTRATIVE REFORM PROJECT

MONTHLY PROGRESS REPORT JANUARY, 2016

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JANUARY 2016



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ACRONYMS

BIAP	Baghdad International Airport
B/day	Barrels per day (Oil)
CCR	Continuous-generation Catalytic reforming unit
COMSEC	Council of Ministers Secretariat
COP	Chief of Party
DG	Director General
DGGC	Directorate General of Government Contracts
EPC	Engineering, Procurement, and Construction
FY	Fiscal Year
GO	Governor Office
Gol	Government of Iraq
GPS	Global Positioning System
HQ	Headquarter
IDC	Iraqi Oil Drilling Company
IDMS	Iraq Development Management System
IED	Improvised Explosive Device
IG	Inspector General
INMS	Iraqi National Monitoring System
IQD	Iraqi Dinar
ISF	Iraqi Special Forces
ISO	International Organization for Standardization
IT	Information Technology
LC	Letter of Credit
MLDW	Mobil Lube De-waxing Process
MoFA	Ministry of Foreign Affairs
Mol	Ministry of Interior
MoO	Ministry of Oil
MoP	Ministry of Planning
MRC	Midland Refineries Company
MSI	Management Systems International
NCMDIT	National Center for Management Development and Information Technology
NDP	National Development Plan
OD	Organization Development
OJT	On-Job-Training
OPC	Oil Pipelines Company
PKK	Kurdistan Workers' Party
PSC	Private Security Company
RFP	Request for Proposal
SBDs	Standard Bidding Documents
SCOP	State Company for Oil Projects
SOC	South Oil Company
SPP	Standard Procurement Process
SRC	South Refineries Company
ToR	Terms of Reference
ToT	Training of Trainers
UNDP	United Nation Development Program
USAID	United States Agency for International Development
USG	United State Government

SUMMARY

Oil During this reporting period, USAID-Tarabot further developed and integrated its support to the Ministry of Oil (MoO), refining its overall vision and goals with the aim of increasing oil revenues through immediate practical solutions to existing oil sector deficiencies and problems. USAID-Tarabot is working closely with senior officials in the Iraqi Oil sector to overcome difficulties in specific projects' implementation by applying project management techniques, resolving contract disputes, and technical troubleshooting. USAID-Tarabot is also assisting selected ministry directorates in organizational development of their contracts departments, and in drafting job descriptions for their staff. Coordination continues with these directorates to clarify and improve the roles, responsibilities and lines of authority within MoO. Additionally, outdated, harmful, and contradictory laws, regulations, and instructions are being reviewed with the aim of transferring powers from higher to lower levels of the bureaucracy. In the meantime, USAID-Tarabot continues its support selected and critical MoO staff members to qualify them and complete the steps of the PMP certificate exam.

Procurement USAID-Tarabot continued providing technical support to The Ministry of Planning (MoP) Procurement Help Desk by mentoring the consultant services on the standard bidding documents (SBD's), and delivering technical assistance to ministries, governorates, state-owned enterprises, and other government entities. USAID-Tarabot especially assists MoP on the Public Private Partnership (PPP) program by delivering a technical support and assisting them to initiate this program.

Iraq Development Management System the MoP continues the nationwide rollout of the Iraq Development Management System (IDMS). The system enhances the transparency and management of Iraq's capital investment portfolio, allowing more efficient monitoring and control of public funds. USAID-Tarabot and the MoP IDMS team are in the final phase of evaluating the features of the IDMS before acceptance of the system. Reports were generated, and deficiencies are being discussed with Synergy.

Events: USAID-Tarabot project engaged in a wide range of activities during January:

- **Total Events:** USAID-Tarabot teams held (120) events; representing (15) workshop and (105) meetings.
- **Locations:** (93) of these events were held at locations in Baghdad, while (26) events were delivered in Basrah and (1) conducted in Dhi Qar.
- **Institutions:** a total of (4) government institutions were involved in USAID-Tarabot activities in January; representing (4) ministries.
- **USAID-Tarabot Technical Teams:** The Procurement Advisory Unit implemented (13) events to support ministry of planning, (97) events were implemented by Oil Sector Team, and (10) events were implemented by IDMS Team.

I. RAPID IMPROVEMENTS OF THE OIL SECTOR REVENUES

During January, 2016, USAID-Tarabot continued moving forward with the implementation of its technical assistance program to Ministry of Oil (MoO) and its state companies by identifying and implementing high-priority interventions with the near-term potential to bolster oil revenues.

I.1 Implementation of Critical Projects

I.1.1 Provide Technical Assistance to MoO to Implement Technically Challenged and Troubled Projects

- **Expedite Completion of JICA SEALINE: (SOC):** SOC officials met with JICA representatives, UNDP representatives, Leighton offshore Co., MoO officials, and Japanese consultants along with USAID-Tarabot to discuss the conflicts with this project. It was determined to split the project into two portions, the onshore and offshore portions. At this meeting, which addressed the onshore portion only, Habtoor Leighton Company (part of Leighton Holdings Group based in Dubai (UAE) was chosen to resume and implement the work for JICA SEALINE project onshore portion. At the end of the meeting, they agreed as follows:
 1. To resume the work within 4-5 weeks according to the new project's schedule.
 2. To release the held payments to Leighton once work restarts.
 3. That the onshore piles design conflicts and other technical issues have been solved.
 4. Those commercial and contractual issues will be discussed in additional meetings.
 5. The MoO will issue visas to Leighton staff in quick order.

The project, once complete, will achieve an export level of 450,000 B/day from SPM 4. There will be an additional meeting on February 21 in Dubai, UAE, to discuss the continuing issues with the offshore portion of the project.

- **Reduce Number of Days of Weather Outages:**

During this month, the DG of SOC and the General Company for Ports of Iraq (GCPI) approved USAID-Tarabot assessment report and recommendations regarding the rough weather outages:



- **Tugboats captains training:** USAID-Tarabot finalized and posted the RFP for the tugboats training. A contractor will be chosen from the pool of bidders within the two weeks.
- **Tugboats:** USAID-Tarabot is assisting in preparing the tender for procuring six high specification tugboats. Please see the Tugboat Tender section for additional information. SOC submitted a request for budget approval to the MoO for these tugboats to be purchased within 2016.
- **Standard Operating Procedures:** Once training is completed, SOC and GCPI will develop an agreement about SOPs for rough weather operations.
- **Mooring points:** SOC approved the design of the tugboat mooring points and initiated the fabrication.
- **Ship mooring boats:** SOC is currently installing birthing cranes for the existing ship mooring boats.

1.1.2 Improve MoO capacity in implementation of Technically Challenged and Troubled Refinery Projects

- **Basrah Incomplete Refinery Boiler System (SRC):** This month, USAID-Tarabot received a letter officially requesting USAID-Tarabot's assistance with this project. This project will increase the capacity of the Basrah refinery to 280,000 B/day, and includes a new crude unit, water treatment unit, and flare, in addition to the boilers. USAID-Tarabot also submitted to SRC comments on reducing the scope of the remaining work for the Basrah incomplete boiler system. This should drastically reduce the cost. The SRC has asked the MoO not to continue using the contractor, an Iranian-owned company named Delta, because their cost for the remainder of the project is so high.

USAID-Tarabot assisted the SRC to obtain pictures of the SRC Boilers, which remain incomplete and un-commissioned. These pictures were sent to Nebraska Boilers; along with an additional request for vendors/inspectors who may want to bid on the project should Nebraska Boilers refuse.

- **Basrah Excess Salt Content Inhibiting Near and Long Term Production (SRC):** USAID-Tarabot received a letter from SRC officially requesting technical assistance for this project. Meanwhile, USAID-Tarabot's worked hand in hand to analyze the crude oil through several tests. These tests revealed that the problem lies with the desalter machines' efficiency, which can be solved through other low-cost methods and will allow for the cancellation of an expensive project to install other machinery. The tests, and clear results, have also highlighted to the refinery the importance of testing - an under-utilized resource long called for by USAID-Tarabot.
- **Doura Isomerization Unit Project (MRC):** At Doura Refinery USAID-Tarabot contacted EnergyServ, a Romanian company, requesting a technical and commercial quotation (to be sent directly to Doura Refinery) for crude heater cleaning. This provision will gain approximately 15,000 BPD of crude, and increase the feed to the isomerization unit. The refinery is currently running under capacity at 100,000 BPD. EnergyServ is one of the few companies in the world that can provide this service.
- **Doura Catalytic Reforming Unit Project:** USAID-Tarabot agreed with the refinery on the complexities that need to be included in the cost estimation of this project. Further collaboration with Universal Oil Products, the company who licensed the unit, will be to get this project back on track.
- **Doura Heavy Boilers Project:** Greens Power Company, the contractor for this project, has still not responded to the letter written and submitted last month by the MRC with USAID-Tarabot assistance, which requested bi-weekly progress reports, a detailed schedule, and drawings required for civil work.

1.2 Improve MoO Procurement Procedures and Processes

1.2.1 Develop Standard Bidding Documents (SBD) for the Oil Sector

USAID-Tarabot still awaits feedback from the MoO regarding the letter issued by the MoP stipulating that the MoP-developed SBD is adequate to meet the unique needs of the oil sector.

1.2.2 Assist MoO in Preparing New Tenders

- **Purchase of Six Tugboats –SOC:** This month USAID-Tarabot has completed the technical and prequalification documents for six tugboats as well as a SBD for the procurement of goods. Also updated were special contract conditions. With USAID-Tarabot assistance they will prequalify six existing tugboat manufacturers, and acquire the ministry's approval for general prequalification through the dgMarket. USAID-Tarabot is working to post this tender on the dgMarket to invite additional manufacturers.
- **New 21 Km crude oil pipeline from Zubair to SRC:** A meeting with all stakeholders including SRC, SOC, and SCOP as well as USAID-Tarabot advisors was held this month, where members agreed on the pipeline path from Zubair 1 to SRC. Zubair 2 will support Zubair 1 if needed. The survey work for the path should begin soon, and SRC is requesting a modification of the SBDs for this.
- **Fuel Oil for Furnace – SRC:** This month, USAID-Tarabot approved the cost estimation of the fuel furnace at a value of \$4.4 million, which was assessed due to our assistance to SRC in a previous month. This important development will enable the process of preparing the SBD so that it will be ready for the tender to be announced whenever funding becomes available.
- **Desalination of Seawater – SRC:** USAID-Tarabot conducted the first phase of cost estimation workshop with 19 engineers and estimators from SRC to estimate the cost of a desalination of sea water project, the second phase will be conducted during the next month to finalize the cost estimate for this project.
- **Flare Gas Recovery – MRC:** USAID-Tarabot is assisting to combine the tenders and to conduct a safety review, and will have another workshop on this matter. The original date to complete the tender was 15th January, but a combination of the tenders means that the completion date will be delayed for two to four weeks. Cost estimation has been calculated at \$4.44 million and this will enable the process of developing the SBD to be ready for the tender to be announced whenever funding becomes available.
- **Mobil Lube De-waxing Process (MLDW) – MRC:** Thanks to USAID-Tarabot's assistance, this tender was estimated to cost about \$56.5 million. The project received a budget of \$8 million from the Research and Development Center at MoO, which will be used for the engineering work. USAID-Tarabot and MRC will work to prepare the documents of the consultancy services to implement sections of the project.
- **Gas compression stations project for OPC:** USAID-Tarabot assisted OPC to develop a request for applications and to draft the terms of reference in order to implement the SBD on this project. The draft was sent to DG for approval.

1.2.3 Implement an Effective Procurement System at MoO

- **Organizational Structure:** This month SOC with USAID-Tarabot assistance completed its organizational restructuring for its contracts department.

- **Performance Indicators:** This month SCOP formally adopted the procurement performance indicators promoted and taught by USAID-Tarabot. Performance indicators are important to ensure that contractors are

completing work according to the schedule and quality needed for projects.

- **Procurement Plan:** USAID-Tarabot received this month the approved procurement plan of OPC. The plan provides a framework of tenders for the coming year, with fixed implementation dates, and a timeframe for each step. USAID-Tarabot continued its guidance on procurement planning through various workshops throughout the month for several SOEs.



- **Procurement Department Job Descriptions:** USAID-Tarabot has been working with SOC to draft and adopt standardized job descriptions for the company. This month, these descriptions were formally approved and adopted, and were forwarded to the Head of the Commercial Committee

- **Contracts Webpage:** USAID-Tarabot worked this month on updating and activating the SOC website, which expired two years ago, as a vehicle to reflect the organizational reforms accomplished this month as well as to encourage better outreach and marketing.

- **Subscribe on dgMarket:** This month, all state oil companies engaged with USAID-Tarabot have now been subscribed as buyers on the dgMarket, and each has started announcing tenders on this international portal. These are crucial steps to implementing an effective procurement process.



- **MoP Regulations and Instructions:** This month, USAID-Tarabot continued its instruction on MoP procurement regulations through a workshop on prequalification for 20 participants from SCOP (Males 10, females 10). The workshop covered prequalification guidelines, systems, and documentation.

- **Public Procurement Advanced Workshop:** USAID-Tarabot also completed advanced procurement workshops for MRC and OPC. Such guidance is designed to provide the entities with a deeper understanding of consulting services, process and procedures, which will improve the performance of companies in managing its projects from start to finish.



1.3 Improve Projects Execution

1.3.1 Provide TA to MoO to Improve Implementation of Ongoing delayed Projects

- **Al-Fao Depot (implemented by Ibn Majed Contractor) – 8 tanks – SOC (increases crude oil storage capacity by 180,000 barrels.** This month USAID-Tarabot worked with SOC on establishing project implementation tracking systems. By having a better tracking system, the company will be better able to evaluate and control the project, identify obstacles, and prepare solutions and recommendations to minimize cost and implementation time.
- **Al-Lhaes and AL-Sabaa field extension project SCOP (increase crude oil production by 180,000 B/day):** This month USAID-Tarabot advisors continued to work with SCOP to identify the obstacles facing this project and to brainstorm recommendations.
- **Nahr Bin Omar Field construction – SOC (initial capacity of the field 50,000 B/day):** USAID-Tarabot worked with SOC on establishing project implementation tracking systems. By having a better tracking system, the company will be better able to evaluate and control the project, identify obstacles, and prepare solutions and recommendations to minimize cost and implementation time.
- **Nitrogen Production Unit (1500 NM3/hr) Civil work:** This month, USAID-Tarabot suggested removing the civil work from the installation work of the unit so that at least one component of the project can progress while delays are addressed in the installation work. This will compress the schedule and allow the project to finish in a shorter period. MRC responded positively to this suggestion, and the DG has begun the approval process for this.
- **Oil Fields-Pump Stations connecting pipelines project:** SOC issued an official letter requesting USAID-Tarabot assistance for this project. USAID-Tarabot also worked with SOC on establishing project implementation tracking systems. By having a better tracking system, the company will be better able to evaluate and control the project, identify obstacles, and prepare solutions and recommendations to minimize cost and implementation time.
- **Oil products pipeline (Shoaeba-Baghdad) pump stations (SCOP pipeline available capacity 28,000 B/day):** USAID-Tarabot visited the site of this project to review and discuss the ongoing lack of funding and available labor for this project. USAID-Tarabot received the list of the remaining work from the site engineer and will start assistance immediately to re-schedule the remaining work. Simultaneously USAID-Tarabot is working with SCOP leadership to see what can be done to find funding for this project.
- **Liquid gas unit project at SRC (production 200 tons gas liquid for the west hydrocarbon output from operation units):** This month, USAID-Tarabot drafted recommendations for re-scheduling the remaining work.
- **Raw water treatment in Qarmat Ali project at SRC (second pipe line to supply the water to SRC):** This month, USAID-Tarabot advisors and SRC developed a draft of the tracking, evaluating and controlling systems process for the project.
- **Increasing the capacity of the Basrah refinery project at SRC. Increasing the capacity of the Basrah refinery to 280,000 B/day:** USAID-Tarabot and SRC agreed that USAID-Tarabot would assist with the necessary project management tools and techniques to help develop the scope and schedules of the required work, and later to conduct a kickoff meeting.

1.3.2 Assist MoO to Implement Project Management Urgent Systems

- **Cost Estimation for Tenders and Projects:** This month USAID-Tarabot worked with MRC to complete the cost estimation for the de-waxing project. Please see this tender listed above for further information. Additionally USAID-Tarabot completed a cost estimation workshop for the Doura Catalytic Reforming Unit (CCR) Project for 13 engineers and estimators from MRC (9 male and 4 females). During the workshop USAID-Tarabot presented a general overview of cost estimation, estimation documents, estimation approach, as well as practical examples and templates. These workshops will help MRC to perform accurate cost estimates, which make the basis for tender comparison, assessment, evaluation and negotiations.
- **Utilization of Primavera for project scheduling:** This month USAID-Tarabot conducted a Primavera workshop for members of the Planning and Scheduling Department in the MoO. The workshop lasted for two weeks, and aimed to present the principles of planning and scheduling using Primavera P6. Project management advisors provided technical assistance on the scheduling of two actual SCOP pilot projects - Al-Saba and Al-Luhais.
- **Project Implementation Tracking Systems:** USAID-Tarabot worked with SOC to draft, analyze, and package project processes into a tracker. Such trackers help the project teams identify and overcome obstacles during implementation, minimizing cost and implementation time. USAID-Tarabot conducted a similar workshop for SRC, using the following projects as pilot projects:
 1. Liquid Gas unit project.
 2. Raw water treatment in the Qarmat Ali project.
 3. Increasing the capacity of the Basrah refinery project.



The participants drafted a process map to help identify problems during implementation, and to suggest ways to accelerate the work using methods taught by USAID-Tarabot.

1.3.3 Assist MoO to Implement the PMP Certificate Program

This month, USAID-Tarabot and the MoO graduated 33 out of 40 participants from the English proficiency phase of USAID-Tarabot's PMP prequalification program. These 33 individuals continued to the next step in the program, a two-week course in Project Management Body of Knowledge (PMBOK) and Project Management Institute (PMI) skills. These participants will go on to complete 35 contact hours before sitting for the PMP exam itself. A second wave of candidates will participate in the English evaluation test at the University of Baghdad next month. Those who pass will continue in the remaining portions of USAID-Tarabot's PMP preparation program.

I.4 Improve internal policies, regulations and administrative functions

I.4.1 Enhance Roles, Responsibilities and Lines of Authority

- **Lines of Authority:** This month, USAID-Tarabot received approval from the DG of SRC for a recommended set of powers to be shifted from high-level management to lower levels. Through further work, USAID-Tarabot added to this list, which has been passed to the DG for further approval. Similar success happened this month at the MRC, where this company's DG approved 16 out of 44 recommended powers to be transferred to lower level managers and engineers. Meanwhile, USAID-Tarabot received an official letter issued by the administrative department at MoO establishing a new subcommittee responsible for collecting and reviewing the lists of proposed powers for delegation of MoO companies. USAID-Tarabot will work with this committee to lead the next steps to finalize the lists of recommendations and present them for approval.



Finally, SCOP approved this month USAID-Tarabot recommendation to delegate particular authorities away from the MoO headquarters and cede them to the SCOP DG. This list is now under discussion with the MoO for final approval.

I.4.2 Assist MoO to streamline Internal Regulations and Procedures

- **Customs Regulations & Procedures:** This month the General Commission of Customs formally approved for adoption selected USAID-Tarabot's recommendations for customs reform, which were submitted back in December for review. With this approval, the commissioner issued an official letter to all customs departments in Iraq with the following new directions and regulations:
 1. Allowing for facilitation letters of regional customs departments to be validated by phone with the Baghdad-based headquarters. This will drastically cut down the time needed for various customs approvals, which previously all had to be done by hard copy, physical mail.
 2. Sending official requests to the Minister of Finance requesting customs exemption for the free containers gifted to MoO companies.
 3. Establishing a special window and a dedicated employee to all directorates belonging to the general customs authority, in order to separate customs processes for the MoO, MoE, and MFA from other sectors' customs processes. This will accelerate customs procedures for these ministries, as they have significantly heavier import levels.
- **Banking and Letter of Credit Procedures:** This month and after several meetings between USAID-Tarabot and the Trade Bank of Iraq (TBI), TBI issued instructions to all bank branches, informing them that all MoO L/Cs should be handled by TBI and not subsidiary banks, which are smaller and lack the know-how regarding L/C processing. This should help to eliminate much of the turnaround time in opening and processing new L/Cs.

1.4.3 Assist MoO/SCOP and OPC to Adopt Administrative Reforms

- **Work with SCOP management to implement ISO 9001 Quality Management System (QMS):** Important progress has been made at SCOP in the ISO certification process this month. USAID-Tarabot worked alongside SCOP to teach about the Quality Management System and to establish it within SCOP. This month, SCOP formally approved the QMS, which allows for USAID-Tarabot and SCOP to move ahead into implementing and adopting it into SCOP's policies and structure. USAID-Tarabot continued overseeing and guiding SCOP on this, while assisting SCOP to request and evaluate offers from QMS certification bodies that will audit and evaluate SCOP's QMS adoption before issuing the official QMS certification.
- 
- **Work with the OPC task force to review and develop the pipelines maintenance and inspection procedures:** This month, USAID-Tarabot received a formal letter from OPC approving the six standard operating procedures (SOPs) and diagrams drafted with USAID-Tarabot assistance for the Cathodic Protection and Safety and Fire Fighting Departments. USAID-Tarabot initiated work with the Engineering Inspection department to accomplish the same work for them.
 - **Work with the SCOP task force to redesign the EPC project life cycle processes and contract annex process:** SCOP officially approved USAID-Tarabot to start drafting a manual for EPC project life cycle processes and a manual for EPC contract annex procedures. USAID-Tarabot will initiate immediately to begin this work.

2. IRAQ DEVELOPMENT MANAGEMENT SYSTEM (IDMS)

2.1 Support the MoP to Adopt IDMS

2.1.1 Establishment of the IDMS Help Desk at MoP

USAID-Tarabot continues to try and work with the Synergy Company and the Ministry of Planning to troubleshoot ongoing problems with the standard indicators system.

3. SUPPORT TO MOP'S PROCUREMENT HELP DESK

3.1 MoP capacity building

3.1.1 Development of Public-Private Partnership PPP

Earlier this month, USAID-*Tarabot* in cooperation with the MoP and Baghdad University's College of Engineering kicked off the PPP program. Participants met to go over PPP development in Iraq and worldwide, and to discuss how to integrate projects in cooperation with the private sector. Public procurement ToT graduates from USAID-*Tarabot*'s procurement program also participated, along with representatives from MoE, the Council of Ministers, and the Civil Aviation and the Technical Assistant of the Maysan governor.

A second meeting is scheduled for February to agree on next steps for this landmark initiative.



3.1.3 Development of Public Procurement ToT Program

USAID-*Tarabot* continued its guidance on public procurement to the MoP, conducting a procurement performance indicator workshop at the Help Desk's request. Additionally, this month, with USAID-*Tarabot* assistance, the MoP DGGC issued the final approved 2016 Training Plan to all GoI entities. The plan is an important part of USAID-*Tarabot*'s support to the Public Procurement Program, helping to sustain the progress already achieved by the ToT graduates, as they put their expertise to work unlocking contracts and getting Iraq's projects underway.

PROJECT ADMINISTRATION

Staffing, Deployment, Registration

As of January 31st, USAID-*Tarabot* employed 61 local staff, and six expatriate staff, one of whom is on a short-term assignment and three of whom departed for their R&R and will return in mid-February.

Security

ISIS activity continues in the north and west of Iraq, resulting in several incidents in ISIS-held areas. Despite occasional small incidents in Baghdad, no USAID-*Tarabot* staff members have been affected and operations continue as normal. The most significant event during the month was the capture of three American citizens by what is suspected, though not confirmed, to be Shia militia. USAID-*Tarabot* is therefore strengthening its movements in red zones areas. Other elements of USAID-*Tarabot*'s security profile remain strong.

Visa/ Badges

This month USAID-*Tarabot* received one multi-entry visa renewal as well as one emergency visa. USAID-*Tarabot* applied for several badges upgrades, as well as received four grey badges and one green badge. Several other badges were applied for, but have not yet been finalized.

Property

Two disposition requests have been submitted to USAID for disposal.

First Disposition request: USAID approved the disposition of excess equipment to Sallyport due to the unresponsiveness of UNDP. USAID-*Tarabot* is moving forward with Sallyport for this handover of ownership.

Second Disposition request: Sensitive equipment in two divisions:

1. List of Motorola radios, GPSs & Thuraya Phones: Sallyport has submitted an offer to buy these items. These radios have been under Sallyport's custody since purchased by Tijara. Tijara transferred these to USAID-*Tarabot* when they closed out)

2. List of Vests, Helmets, Motorola radios, GPRS & Thuraya Phone etc....) which has been purchased by MSI, we are waiting USAID instructions regarding its disposition.

This request is still outstanding with USAID despite several reminders over the last six months.

The disposition of 18 armored vehicles:

MSI has 18 D class Armored Vehicles. Per US Regulations these are classified and cannot be given or sold to the private sector or an alien government. They can only be given to the government or to a contractor on a USG Contract. The vehicles are registered to Private Security Company (PSC),

Sallyport Global Services; because only PSCs have the authority to register armored vehicles with the Gol.

The vehicles are registered in two Iraqi Directorates, the Directorate of Registration and Evaluating the Private Security Companies (PSC) and Customs under Sallyport; which means Sallyport is legally responsible and held accountable for these vehicles. MSI proposed to return these vehicles directly to USAID Iraq, since they have ownership of them. But according to Iraqi Ministry of Interior (Mol) regulations for orange plated vehicles, the PSC must donate them to the Iraqi Government or re-export them outside the country. There is no third option.

USAID-*Tarabot* is in the process of requesting permission from the Iraqi government to be exempted from Mol regulation. This would allow the destruction of the vehicles locally at Baghdad International Airport (BIAP), or to be donated back to USAID. Since the cost of shipping the vehicles out of country for destruction is prohibitive, an exception from the Gol is the only option. A Dip Note was issued by the Embassy to the Iraqi Ministry of Foreign Affairs (MoFA) requesting this exception and this month, approval was received by the Embassy from the MFA to destroy the vehicles in country at Abu Ghraib. The Embassy is working to amend this location to a more appropriate venue, and USAID-*Tarabot* in the meantime is working out the logistical details.

JANUARY, 2016 USAID-TARABOT LIST OF ACTIVITIES

M&E Code	Team	Subject Area	ACTIVITY	Start Date	End Date	Province/City	Ministry	Total participants
WAJ0289	Oil Sector Team	Project Management	Workshop	1/3/2016	1/21/2016	Baghdad	MIX	14
MAT2827	Oil Sector Team	Organization Development	Meeting	1/3/2016	1/3/2016	Baghdad	SCOP	3
MAT2828	Oil Sector Team	Procurement	Meeting	1/3/2016	1/3/2016	Basrah	SOC	3
MAC0460	Oil Sector Team	Regulatory Reform	Meeting	1/4/2016	1/4/2016	Baghdad	MoO	2
MAT2829	Oil Sector Team	Organization Development	Meeting	1/4/2016	1/4/2016	Baghdad	SCOP	3
MAT2830	Oil Sector Team	Procurement	Meeting	1/4/2016	1/4/2016	Basrah	SOC	2
MAT2831	Oil Sector Team	Organization Development	Meeting	1/4/2016	1/4/2016	Baghdad	OPC	3
MAT2832	IDMS	IDMS	Meeting	1/4/2016	1/4/2016	Baghdad	MoP	1
MAT2833	Oil Sector Team	Procurement	Meeting	1/4/2016	1/4/2016	Basrah	SOC	2
MAT2834	Oil Sector Team	Procurement	Meeting	1/4/2016	1/4/2016	Basrah	SRC	9
MAT2835	Procurement	Procurement	Meeting	1/4/2016	1/4/2016	Baghdad	MoP	4
MAT2836	Oil Sector Team	Procurement	Meeting	1/4/2016	1/4/2016	Baghdad	SCOP	2
MAT2837	Oil Sector Team	Procurement	Meeting	1/4/2016	1/4/2016	Baghdad	OPC	6
MAT2838	Oil Sector Team	Organization Development	Meeting	1/5/2016	1/5/2016	Baghdad	OPC	3
MAT2839	Oil Sector Team	Procurement	Meeting	1/5/2016	1/5/2016	Basrah	SRC	9
MAT2840	Procurement	Procurement	Meeting	1/5/2016	1/5/2016	Baghdad	MoP	4
MAT2841	Oil Sector Team	Procurement	Meeting	1/5/2016	1/5/2016	Basrah	SOC	2
MAT2842	Oil Sector Team	Project Management	Meeting	1/5/2016	1/5/2016	Baghdad	MRC	2
MAT2843	Oil Sector Team	Procurement	Meeting	1/7/2016	1/7/2016	Baghdad	OPC	6
MAT2844	Oil Sector Team	Procurement	Meeting	1/7/2016	1/7/2016	Baghdad	MRC	3
MAT2845	Oil Sector Team	Project Management	Meeting	1/7/2016	1/7/2016	Baghdad	SCOP	6
MAT2846	Oil Sector Team	Organization Development	Meeting	1/7/2016	1/7/2016	Baghdad	SCOP	3
MAT2847	Oil Sector Team	Procurement	Meeting	1/10/2016	1/10/2016	Baghdad	SCOP	4
MAT2848	Oil Sector Team	Procurement	Meeting	1/10/2016	1/10/2016	Baghdad	MRC	3
MAT2849	Oil Sector Team	Organization Development	Meeting	1/10/2016	1/10/2016	Baghdad	SCOP	3
MAT2850	Oil Sector Team	Organization Development	Meeting	1/10/2016	1/10/2016	Baghdad	OPC	3
WAR0364	Oil Sector Team	Procurement	Workshop	1/10/2016	1/11/2016	Basrah	SOC	10
WAR0366	Oil Sector Team	Procurement	Workshop	1/10/2016	1/14/2016	Baghdad	OPC	21

M&E Code	Team	Subject Area	ACTIVITY	Start Date	End Date	Province/City	Ministry	Total participants
WAR0368	Oil Sector Team	Procurement	Workshop	1/10/2016	1/14/2016	Basrah	SRC	20
MAT2851	IDMS	IDMS	Meeting	1/11/2016	1/11/2016	Baghdad	MoP	3
MAT2853	Procurement	Procurement	Meeting	1/11/2016	1/11/2016	Baghdad	MoP	5
MAT2854	Oil Sector Team	Project Management	Meeting	1/11/2016	1/11/2016	Basrah	SRC	3
MAT2855	Oil Sector Team	Export	Meeting	1/11/2016	1/11/2016	Basrah	SOC	1
MAT2856	Oil Sector Team	Project Management	Meeting	1/11/2016	1/11/2016	Basrah	SOC	8
MAT2859	Oil Sector Team	Procurement	Meeting	1/11/2016	1/11/2016	Baghdad	SCOP	2
MAT2860	Oil Sector Team	Project Management	Meeting	1/11/2016	1/11/2016	Basrah	SRC	3
MAT2857	Oil Sector Team	Procurement	Meeting	1/12/2016	1/12/2016	Basrah	SOC	3
MAT2858	IDMS	IDMS	Meeting	1/12/2016	1/12/2016	Baghdad	MoP	2
MAT2861	Oil Sector Team	Project Management	Meeting	1/12/2016	1/12/2016	Basrah	SRC	3
WAJ0287	Oil Sector Team	Project Management	Workshop	1/12/2016	1/14/2016	Basrah	SRC	14
WAR0365	Procurement	Procurement	Workshop	1/12/2016	1/12/2016	Baghdad	MOP	39
MAT2862	Oil Sector Team	Procurement	Meeting	1/13/2016	1/13/2016	Baghdad	MRC	2
MAT2863	Oil Sector Team	Procurement	Meeting	1/13/2016	1/13/2016	Baghdad	SCOP	2
MAT2864	IDMS	IDMS	Meeting	1/13/2016	1/13/2016	Baghdad	MoP	3
MAT2865	Oil Sector Team	Organization Development	Meeting	1/14/2016	1/14/2016	Baghdad	OPC	5
MAT2866	IDMS	IDMS	Meeting	1/14/2016	1/14/2016	Baghdad	MoP	3
MAT2867	IDMS	IDMS	Meeting	1/14/2016	1/14/2016	Baghdad	MoP	2
MAT2868	Oil Sector Team	Export	Meeting	1/14/2016	1/14/2016	Basrah	SOC	2
MAT2869	Oil Sector Team	Procurement	Meeting	1/14/2016	1/14/2016	Baghdad	MRC	2
MAT2870	Oil Sector Team	Project Management	Meeting	1/14/2016	1/14/2016	Baghdad	MRC	2
MAT2871	Oil Sector Team	Procurement	Meeting	1/14/2016	1/14/2016	Baghdad	SCOP	2
MAT2852	Oil Sector Team	Organization Development	Meeting	1/15/2016	1/15/2016	Baghdad	OPC	5
MAT2872	Oil Sector Team	Procurement	Meeting	1/17/2016	1/17/2016	Basrah	SRC	3
MAT2873	Oil Sector Team	Refinery	Meeting	1/17/2016	1/17/2016	Basrah	SOC	1
WAJ0288	Oil Sector Team	Project Management	Workshop	1/17/2016	1/20/2016	Baghdad	MRC	12
WAJ0292	Oil Sector Team	Project Management	Workshop	1/17/2016	1/28/2016	Baghdad	MIX	22
WAO0103	Oil Sector Team	Organization Development	Workshop	1/17/2016	1/18/2016	Baghdad	SCOP	20
WAR0367	Oil Sector Team	Procurement	Workshop	1/17/2016	1/21/2016	Baghdad	MRC	21
MAT2874	Oil Sector Team	Procurement	Meeting	1/18/2016	1/18/2016	Basrah	SOC	3
MAT2875	Oil Sector Team	Regulatory Reform	Meeting	1/18/2016	1/18/2016	Baghdad	MoO	1

M&E Code	Team	Subject Area	ACTIVITY	Start Date	End Date	Province/City	Ministry	Total participants
MAT2876	Oil Sector Team	Organization Development	Meeting	1/18/2016	1/18/2016	Baghdad	OPC	1
MAT2877	IDMS	IDMS	Meeting	1/18/2016	1/18/2016	Baghdad	MoP	4
MAT2878	Procurement	Procurement	Meeting	1/18/2016	1/18/2016	Baghdad	MoP	3
MAT2880	Oil Sector Team	Procurement	Meeting	1/18/2016	1/18/2016	Basrah	SOC	3
MAT2881	Oil Sector Team	Procurement	Meeting	1/18/2016	1/18/2016	Baghdad	OPC	5
MAT2882	IDMS	IDMS	Meeting	1/18/2016	1/18/2016	Baghdad	MoP	4
MAT2883	Oil Sector Team	Procurement	Meeting	1/18/2016	1/18/2016	Baghdad	SCOP	2
MAT2884	Oil Sector Team	Procurement	Meeting	1/18/2016	1/18/2016	Basrah	SRC	8
MAR0630	Oil Sector Team	Procurement	Meeting	1/19/2016	1/19/2016	Basrah	SOC	1
MAT2879	Oil Sector Team	Regulatory Reform	Meeting	1/19/2016	1/19/2016	Baghdad	MoO	2
MAT2885	Procurement	Procurement	Meeting	1/19/2016	1/19/2016	Baghdad	MoP	3
MAT2886	Oil Sector Team	Procurement	Meeting	1/19/2016	1/19/2016	Baghdad	SCOP	2
MAT2887	Oil Sector Team	Procurement	Meeting	1/19/2016	1/19/2016	Baghdad	OPC	5
WAR0369	Oil Sector Team	Procurement	Workshop	1/19/2016	1/21/2016	Basrah	SOC	15
MAC0461	Oil Sector Team	Procurement	Meeting	1/20/2016	1/20/2016	Basrah	SOC	1
MAC0462	Oil Sector Team	Organization Development	Meeting	1/20/2016	1/20/2016	Basrah	SOC	6
MAT2888	Oil Sector Team	Procurement	Meeting	1/20/2016	1/20/2016	Baghdad	SCOP	2
MAT2889	Oil Sector Team	Project Management	Meeting	1/20/2016	1/20/2016	Baghdad	SCOP	3
MAT2890	Procurement	Procurement	Meeting	1/20/2016	1/20/2016	Baghdad	MoP	3
MAT2891	Oil Sector Team	Export	Meeting	1/20/2016	1/20/2016	Basrah	SOC	2
MAT2892	Oil Sector Team	Organization Development	Meeting	1/20/2016	1/20/2016	Baghdad	OPC	4
MAT2893	Oil Sector Team	Procurement	Meeting	1/21/2016	1/21/2016	Baghdad	OPC	5
MAC0463	Oil Sector Team	Regulatory Reform	Meeting	1/24/2016	1/24/2016	Baghdad	MoO	1
MAT2894	Oil Sector Team	Organization Development	Meeting	1/24/2016	1/24/2016	Baghdad	OPC	2
MAT2895	Oil Sector Team	Procurement	Meeting	1/24/2016	1/24/2016	Baghdad	MRC	3
WAJ0291	Oil Sector Team	Project Management	Workshop	1/24/2016	1/28/2016	Basrah	SRC	20
MAC0464	Oil Sector Team	Regulatory Reform	Meeting	1/25/2016	1/25/2016	Baghdad	MoO	2
MAR0631	Procurement	Procurement	Meeting	1/25/2016	1/25/2016	Baghdad	MoP	4
MAT2896	Oil Sector Team	Procurement	Meeting	1/25/2016	1/25/2016	Baghdad	OPC	4
MAT2897	Procurement	Procurement	Meeting	1/25/2016	1/25/2016	Baghdad	MoP	5
MAT2898	Oil Sector Team	Procurement	Meeting	1/25/2016	1/25/2016	Baghdad	SCOP	2
MAT2899	Oil Sector Team	Export	Meeting	1/25/2016	1/25/2016	Basrah	SOC	1

M&E Code	Team	Subject Area	ACTIVITY	Start Date	End Date	Province/City	Ministry	Total participants
MAT2900	Oil Sector Team	Refinery	Meeting	1/25/2016	1/25/2016	Dhi Qar	SCOP	2
MAT2901	Oil Sector Team	Organization Development	Meeting	1/25/2016	1/25/2016	Baghdad	SCOP	3
MAT2902	Oil Sector Team	Procurement	Meeting	1/25/2016	1/25/2016	Baghdad	MRC	3
WAJ0290	Oil Sector Team	Project Management	Workshop	1/25/2016	1/27/2016	Basrah	SOC	23
MAC0465	Oil Sector Team	Regulatory Reform	Meeting	1/26/2016	1/26/2016	Baghdad	MoO	2
MAT2903	Oil Sector Team	Project Management	Meeting	1/26/2016	1/26/2016	Baghdad	MRC	6
MAT2904	Oil Sector Team	Export	Meeting	1/26/2016	1/26/2016	Basrah	SOC	1
MAT2905	Oil Sector Team	Procurement	Meeting	1/26/2016	1/26/2016	Baghdad	MRC	2
MAT2906	Procurement	Procurement	Meeting	1/26/2016	1/26/2016	Baghdad	MoP	5
MAT2907	Oil Sector Team	Procurement	Meeting	1/26/2016	1/26/2016	Baghdad	OPC	4
MAT2908	Oil Sector Team	Organization Development	Meeting	1/26/2016	1/26/2016	Baghdad	OPC	2
MAT2913	Procurement	Procurement	Meeting	1/26/2016	1/26/2016	Baghdad	MoP	2
MAT2917	Oil Sector Team	Project Management	Meeting	1/26/2016	1/26/2016	Baghdad	MRC	5
WAR0371	Oil Sector Team	Procurement	Workshop	1/26/2016	1/27/2016	Baghdad	SCOP	23
MAT2922	IDMS	IDMS	Meeting	1/27/2016	1/27/2016	Baghdad	MoP	10
MAT2923	IDMS	IDMS	Meeting	1/27/2016	1/27/2016	Baghdad	MoP	7
MAT2909	Procurement	Procurement	Meeting	1/27/2016	1/27/2016	Baghdad	MoP	3
MAT2910	Oil Sector Team	Procurement	Meeting	1/27/2016	1/27/2016	Baghdad	MRC	1
MAT2915	Oil Sector Team	Procurement	Meeting	1/27/2016	1/27/2016	Basrah	SOC	2
MAT2918	Oil Sector Team	Project Management	Meeting	1/27/2016	1/27/2016	Baghdad	MRC	5
MAT2911	Oil Sector Team	Procurement	Meeting	1/28/2016	1/28/2016	Baghdad	MRC	3
MAT2912	Procurement	Procurement	Meeting	1/28/2016	1/28/2016	Baghdad	MoP	3
MAT2914	Oil Sector Team	Procurement	Meeting	1/28/2016	1/28/2016	Baghdad	OPC	3
MAT2919	Oil Sector Team	Project Management	Meeting	1/28/2016	1/28/2016	Baghdad	MRC	5
WAG0005	Oil Sector Team	Regulatory Reform	Workshop	1/28/2016	1/28/2016	Baghdad	MOO	17
MAT2916	Oil Sector Team	Procurement	Meeting	1/31/2016	1/31/2016	Basrah	SOC	3
MAT2920	Oil Sector Team	Procurement	Meeting	1/31/2016	1/31/2016	Baghdad	OPC	3
MAT2921	Oil Sector Team	Project Management	Meeting	1/31/2016	1/31/2016	Baghdad	SCOP	1